



Vice Chancellor 's Report to Council

October 2020

Summary

studies. UC
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Engagement

The Knowledge Commons team presented an update on the work thus far at a workshop that included some key members of the community. A total of approximately 60 people attended in person and via zoom. \$ V V R F 3 U R I Te Maire Tau, the Mayor of the Valley presented their visions for engagement and kotahitanga. Those present then worked on key

workstreams that will support the Knowledge Commons' strategic focus into the future. The Knowledge Commons team will align this information with other data collected by its partners and present this back for wider consultation and engagement as part of the Knowledge Commons' strategy.

The Knowledge Commons team continues to reach out to various organisations, individuals, EXVLQHVHV DQG FRPPXQLW\ JURXSV WR GHWHUPLQH KRZ continue to collate the 150 stories of impact to support our commitment to sharing UC's impact in our local community.

In election year numerous staff in the College of Arts have been involved in analysis, discussion DQG FRPPHQWU\ RI SROLWLFDO HYHQWV \$ Riddell (New Zealand Relations) provided live analysis of the televised Leaders Debate in Christchurch, whilst the National Centre for Research on Europe, together with the New Zealand Institute of International Affairs (Christchurch) hosted a NZ 2020 election public discussion of foreign policy. The event included four candidates for the upcoming election and was chaired by former UC Arts student, now Strategy and Risk Consultant and former Christchurch city councillor, Raf Manji.

2YHU WKH ODVW WZR ZHHNV WKH 7H 0—W—SXQD 0—W—WDK facilitated six campus experience events for CU members. Two events were held at Lincoln University and four events were held on UC's Ilam campus. The events provided tamariki with hands-on activities in a range of areas including chemistry, biology, geology, engineering and maths. In total 100 tamariki accompanied by 86 adults visited our campus.

At the end of September the Department of Media and Communication welcomed media studies teachers from local schools onto campus for a professional development workshop focussing on visual analysis and developments in journalism. Response was very positive and another one for media studies students, was suggested for term 1, 2021.

UC Centre for Entrepreneurship (UCE) Impact Summit 2020 held on Saturday 10 October brought together some 200 participants from around NZ. Titled 'Every Day Matters', the focus of the day was empowering people to create a more sustainable world, one decision at a time. The Summit, KRWHG E\ 8 & HQWUH IRU (QWUHSUHQHUVKLS DQG WKH range of students, entrepreneurs, innovators, professionals and members of the wider community to share ideas, engage with each other and take action toward a more sustainable future. Presentation from keynote speaker, Malcolm Rands, Ecostore (RZLQJ D)RXQGDLRQ H[H Fxwly participated in workshops facilitated by UC academics and external stakeholders. The event concluded with a panel discussion between Veronica +DUZRRG 6WHYHQVRQ)RXQGHU DQG (2 RI +XPEOH %HH 7 Christchurch City & RXQFLO %ULDQQH :HVW)RXQGHU DQG (2 RI (V Entrepreneur, Inventor and Scientist. The MC was Rod Oram, awarding international business MRXUQDOLVW DQG IRXQGLQJ WUXVWHH DQG VHFSDG FKDLU enterprises to develop sustainable business models. One key message that the entire panel agreed on

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up with a sensor for milk caps to tell consumers whether their milk is fresh, and the Rauhou team,
who created a system that uses ruminant waste to produce water lentils (a plant food protein).

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FXUUHQW VWXGHQWV KHDUG IURP IRUPHU 03V +RQ 1LFN\
preparing for a life in business had prepared them for politics, how politics and business differ, and
what the future holds for NZ businesses p... HFWLRQ 8 & (FRQRPLFV /HFWXUH
IDFLOLWDWHG WKH GLVFXVVLQRQ 2Q :HGQHVG D\ on the F WREHU
state of the NZ economy and the economic outlook to an audience drawn largely from the
engineering and construction industries. The forum was organised by Stellar Recruitment who
contacted the University requesting a speaker for one of their regular networking events.

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Zealand. Craig, who is co-RZQHU DQG 0DQDJLQJ 'LUHFWDU\ R\H\ Rights% D\ @ FRUS
how to secure a job in the sector and stories about his recent mergers and acquisitions, infrastructure
and private equity deals.

8 & 0% \$ VWXGHQWV V S\ 10 October) Christchurch City Council in collaboration
with t KH 0% \$
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As teaching draws to a conclusion for the standard academic year plans are in place to manage the examination period under different Alert Level scenarios. : K L O H H Y H U t h @ + w i l l V K R S H
remain at Level 1, arrangements have been made to manage a shift to Alert Level 3 or 4 should that be necessary. These plans include some online invigilation using Zoom and a team of trained invigilators.

: K L O H Z H O R R N W R W K H end of the year, teaching continues through the summer. A Summer School courses have gone live and early enrolments suggest an increased interest in V X P P H U V F K R R O F R P S D U H G W R S U H Y L R X V \ H D U V , Q D G G L V
summer school 2020 enrolments of up to \$7,500 per person to subsidise tuition fees for those impacted by COVID19.

Looking forward to the new academic year, Takere, the new Success Academy initiative, is gearing up for a mid-January launch. The name x 7 D N H U H x U H I H U V W R W K H K X O O R I D V W X U G \ x W D N H U H x W K H x Z D N D x L V U H D G \ I R U L W V M R X U Q H \ D R I D x Z D N D x L V D O V R W K H S O D F H Z K H U H R X U Y R \ D J L Q J W ^ S X
for their journey as they moved across Te Manawa. L Z D 3 D F L I L F 2 F H D Q 7 K L V S L C F D W H U L Q J I R U D S S U R [L P D W H O \ V W X G H Q W V D L P V W R G H Y
students need to navigate the university landscape, while strengthening their connection as a cohort of first-year students and is part of the strategy for student success.

Staff and students at UC can look forward to exciting new curriculum initiatives in 2021. The & R X Q F L O R I \$ F D G H P L F 3 U R J U D P P H V & 8 \$ 3 K D Y H D S S U R Y e d a t
waiting on final confir-9rwa>]TJ /TT1185>-7 <049>3 a ca • 4>4 <005 (i)-12<005 (i) &LNBI0026n(e)4 4

costs, refuse in some cases to provide online versions, and put further restrictions on use. As an example we have been advised that Cengage will be tightening their digital rights management on QHZ SXUFKDVHV RI & HQJDJH HERRNV DYDLODEOH YLD 3UR4 download chapter OHYHO 3')V RQ QHZ SXUFKDVHV IURP 6HSWHPEH 3DUWO\ LQ UHVSRQVH WR WKO \$DWDVWU QV & 29G'HRQYHRU PWK

mitigation of future earthquake impacts. The other ~~UC~~ V W H G S U R S R V D O 7 H + L U D Q
3 U R I H V V R U - H Q Q L I H U + D \ 3 U R V H W D V R O \ + X Q V L X F E H H V L Q Q L Q J W R
collaborative research ideas in the proposal, back into the future development of UC's New Zealand
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Two existing CoREs, in which UC was a partner, were not refunded – % U D L Q 5 H V H D U F K 1
and Medical Technologies, and this will have some impact within the Colleges of Science and
(Q J L Q H H U L Q J , Q F R Q W U D V W W Z R Q H Z & R 5 (V K R V W H G E \ 8 Q
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Last month, [\\$ V V R F L D W H 3 U R A N T S \(S o c i o l o g y \) X W K n e](#) presented the paper "Sustainable
'HDG 6HHGV RI & XOWXUDO V\QF [Death and Culture III Reference](#) LVS RVD C
hosted by St. John <RUN 8. 6KDULQJ WKH VWDJH ZLWK FRQWULEX
paper explores how new forms of, and attitudes to, bodily disposal are emerging. It takes the

altimetric score having been officially published 9th October \$1.1M contract signed with AUT
to Dr Rita Dionisio. The sub F R Q W U D F W L V Z L W K L Q W K H 1 D W L R Q D O 6 F L H
+ R P H V 7 R Z Q V D Q G & L W L

People – Nurturing Staff, Thriving Students

The Ma K H U H 2 U D Q J D _ : H O O E H L Q J 3 O D Q K D V E H H Q finalised and it includes
actions associated with staff and student wellbeing describes 7 H 3 D u r o g a - which is the
model of health promotion and wellbeing that has been adopted by UoC commits to a number
of actions related to training, communication and support.

' H P D Q G I R U P H Q W D O K H D O W K V H U Y L F H V D Q G V X S S R U W K D V
Student Care teams. To manage this ongoing high demand, have engaged additional contract
counsellors to help manage the demand. As an example of the increase in demand, the Student Care
team in September last year met with 250 unique students compared to 409 students with year,
the average number of contacts being 2.04 with each student.

6 W D I I K D Y H Y R W H G I R U W K H I D Y R X U L W H F K D U L W L H V W K H \ Z
which include Christchurch City Mission, St John Ambulance, Kids Can and the Cancer Society of
1 =) X U W K H U L Q I R U P D W L R Q u i l R e c i r c u l a t e d t o s t a f f i n k u r n i n g w e e k s
R I V W D I I K D Y H G R Q D W H G W R W K H 8 &) R X Q G D W L R Q W R V

School of Music students are continuing to make their mark on the New Zealand musical scene,
with third- \ H D U V W X G H Q W 7 K R P D V % H G J J R R G particularly in the news. Thomas
0 L U U R U \ K D V E H H Q F K R V H Q I R U W K L V \ H D U \ V 7 R G G & R U S R U
U H F R U G H G E \ W K H 1 H Z = H D O D Q G 6 \ P S K R Q \ 2 U F K H V W U D 2 I
Mirror is inspired by facets of Nahua culture and legends – the term “smoking mirror” refers to
ancient local mirrors of polished obsidian, which give all reflections a dim, smoky, ephemeral
quality, glazed with red auras thanks to the composition of the volcanic glass.” T i s o t s a s
L Q Y R O Y H G L Q W K H / D W L Q \$ P H U L F D Q & \$ 3 (1 = 6 2 & X O W X U D O
a group of composers who have been tasked with a 15- the composition of Latin American
influence over the next two months, and as part of its Arts Excel awards, the Dame Malvina
0 D M R U) R X Q G D W L R Q & K U L V W F K X U F K & R P P L W W H H 7 K R P D V H

- Outstanding Support of International Students Award – Jonie Chang, Senior International Student Advisor, Student Care
- \$ ERYH DQG %H\RQG \$ZDUG – 1LFROH \$QIDQJ 3RVWJUDG
- %HVW 2QOLQH Craig McCubrie
- 6XSHUVW DU RHWRP RQG HDUHHJH
- Great Character – \$V VRF 3URI 6LG %HFNHU
- 7HFKQLFDO GARDGARRY COWK <
- \$GPLQLVWUDWRU RI WKH <H DU – +HDWKHU &RXFK
- 6XSHUYLVRU \$V VRFH 3H DU -0LFKDHO *ULPVKDZ
- /HFWXUHU RI WKH <H DU 6XSUHPH \$ZDUG – \$V VRF 3URI

There were also a number of student create your own award' categories for staff. Amongst these was 'Top Dog of Tangents' + D P L VVER (Music) physically demonstrating depth and sample rates on Zoom; and 'Endearingly Obsessed with their Area of Expertise' F KDUG %XOOHQ +LVWRU\ DQG 7KHRU\ IRU WHDFKLQJ WKDW LV 3UHIUHV King, e

6DWXUGD\ 2FWREHU PDUNHG \HDUV RI FHOHEUDWLQJ Students who have excelled in Sports, Community Engagement and Arts were celebrated at this prestigious event. Notable awards include the Outstanding Achievement in the Arts Award received E\ 9LRQLQLVW DQG &RPSRVHU 7KRPDV %HGJJRRG IROORZLO his compositions, and the Outstanding Achievement in Community Engagement Award we %DULJ 6KDK IRU KLV FMRPLQJ DURING COVID-19 R V W

The Outstanding Contribution to Sustainability Award was received by Levi GRIBBINSON for his contribution to growing indigenous science, Tulsi Lathia received the Outstanding Contribution WR (TXLW\ DQG 'LYHUVLW\ \$ZDUG DQG 7H 0DWXD)ODQDJD WKH 0—RUL &RPPXQLW\ \$ZDUG \$V IRU WKH 0DMRU 6SRUWV 2IILFLDO RI WKH <H DU \$ZDUG 3LHW 9DQ +DVVHOW UHFHLYH 3HUVRQ RI WKH <H DU ZHQW WR %URQZ\Q 'LEE

Internationalisation – Locally Engaged, Globally Networked

In recent days, the Government has agreed to a trial programme of international student entry to 1HZ =HDODQG ZLWK DQ LQLWLDO FRKRUV RI 3K' VWXGH

External funding (excluding fees and research) totals \$4.8m to end of September, in \$500k
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7KH UHFHQWO\ HVWDEOLVKHG &ROLQ)LIH 0HPRULDO (QGR
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 mooted prize competition and law student scholarships.

7KH 8 &)RXQG DWLRQ \$QQXDORUHSRHWV to all 2019 supporters online
 showing the impact of their support across students, teaching, research and facilities and the 2020
 annual appeal has been sent to alumni \$OXPL QHZVOHWWHUV LQ 6HSWHPEHU
 \$OXPL DQG (UVNLQH)HOORZV ZLWK DOXPQL HYHQWV LQ :
 planning for young alumni. \$OXPL)DFHERRN IROORZHUV WLSSHG RYH
 LinkedIn followers at almost 6,000, these groups are in addition to UC pages.

Finances:

September 2020	Actual Year to Date \$000	Budget Year to Date \$000	Budget Variance Year to Date \$000 Fav/(Unfav)	Budget Full Year \$000	Forecast Full Year \$000	Full Year Forecast to Budget Variance \$000 Fav/(Unfav)
Net Surplus/(Deficit)	4,329	(2,910)	7,239	3,818	2,422	(1,396)
Capital Expenditure	66,299	86,805	20,506	111,988	88,370	23,618
Cash/ Short Term Investments	226,892	196,927	29,965	153,628	199,803	46,175

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 million, but have returned an operating surplus of \$4.329 million.

This is a favourable variance to budget of \$7.239 million. This favourable variance mainly relates to
 \$24.428 million less operating expenses (largest savings are in travel and conference expenses,
 consultancy expenses, outsourcing/ contracts, scholarships, commission and levies, contract
 teaching, contractors, promotional activities, and laboratory consumables), the majority being
 related to the impact of the Covid-9 lockdown. Some of these favourable variances will be
 sustained and have been reflected in the year end forecast.

Other favourable variances relate to \$0.730 million of 2019 SAC funding and \$0.421
 million more interest income.

This favourable variance has been partially offset with unfavourable variances coming from
 (\$4.269) million less research external income, (\$7.036) million less full fee tuition income,
 (\$2.375) million more depreciation, and (\$2.660) million less dry income.

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 relation to depreciation expenditure and retirement provision, are largely offset by improved interest
 revenue and forecast reductions in expenses in relation to personnel and operating expenses.

Capital expenditure is \$20.506 million below budget. Most projects are under budget but expenditure related to the UC futures projects is (\$6.904) million over the year to date budget of \$2.481 million, largely as a result of the \$9.183 million Rehua final payment paid in March that was not considered in the budget. The remaining capital spend (excluding COVID-19) is \$27.410 million, against a year to date budget of \$84.324 million. As one might expect, the Covid-19 lockdown significantly curtailed capital expenditure, but which is now returning to normal levels.

The September 2020 cash position of \$226.892 million is higher than budget by \$29.965 million. The higher than expected opening cash balance and lower capital spend has been partially offset by less cash from operating activities (largely due to less income).

Please refer to the latest monthly financial report.

EFTS			
Full Year Enrolled			
Actual	Actual	Forecast (as at Sept)	Budget

against all of them. This has involved understanding the needs of all stakeholders, identifying where we will gain the greatest traction, and focussing our work on those few SDGs.

The Sustainability Culture Index survey for students was distributed in late September and received 2,154 responses. The staff version of this survey has been analysed, and reveals an average score of 4.5 out of 5. This is a positive result for a survey of this kind. The full results of both the staff and student surveys will be presented together when they are available.

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Past Events	
25 September 2020	<ul style="list-style-type: none"> • \$ W W H Q G H G D Q G V S R N H D W W K H
5 October 2020	<ul style="list-style-type: none"> • Speaker at 5 R F K H V W H U 5 X) W K F D O R U C
6 October 2020	<ul style="list-style-type: none"> • Attended 2020 Stuff Leaders Debate
7 October 2020	<ul style="list-style-type: none"> • Met via Zoom with the Association to Advance Collegiate % X V L Q H V V 6 F K R R O V \$ \$ & 6 % \$ F F U H G L V • \$ W W H Q G H G Y L D = R R P \$ & 8 3 D F L I L F 5 H J
9 October 2020	<ul style="list-style-type: none"> • \$ W W H Q G H G Y L D - a c c r e d i t a t i o n m e e t i n g U H
10 October 2020	<ul style="list-style-type: none"> • \$ W W H Q G H G 8 & 6 \$ % O X H V \$ Z D U G V
14 October 2020	<ul style="list-style-type: none"> • + R V W H G & K U L V W F K X U F K . Q R Z O H : R U N V o n c a m p u s
16 October 2020	<ul style="list-style-type: none"> • Attended UNZ VC's Meeting
21 October 2020	<ul style="list-style-type: none"> • + R V W H G W L S D U W \ - R L Q W 3 R V W J U Meeting on campus • Attended via Zoom TEC/UNZ H D U Q H U 6 X F F H V V 3 U Steering Group • + R V W H G 8 & 6 \$ ([H F X W L Y H ' L Q Q H U
22 October 2020	<ul style="list-style-type: none"> • + R V W H G e x e c u t i v e o n c a m p u s t o p r e s e n t t h e U C Success Academy • VC on annual leave (1/2 Day)
23 October 2020 - 26 October 2020	<ul style="list-style-type: none"> • VC on annual leave
27 October 2020	<ul style="list-style-type: none"> • Attended 2020 Leaders Roundtable Dinner

Upcoming Events	
29 October 2020	<ul style="list-style-type: none"> • \$ W W H Q G L Q J 1 = 4 \$ % R D U G 0 H H W L C